Madam Lau Kam Lung Secondary School of Miu Fat Buddhist Monastery



Annual School Plan 2019 - 2020

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Mission Statement

Based on Buddha's teaching of relieve through mercy and compassion, the mission of the school is to implement moral and educational programmes. Thus, the school aims to nurture the all-round development of students so that they develop a positive attitude towards life and become active, responsible and contributing members of society.

School Goals

Upholding Buddha's teaching of relieve through mercy and compassion and the school motto, 'Realizing Buddha's Nature through Mind Enlightenment', the school provides quality education for girls in New Territories West.

The school emphasizes the holistic development and encompasses ethical, intellectual, physical, aesthetic and social development of each student. To meet the different needs of society and to cope with new challenges, students are provided with opportunities to develop multiple intelligences through the school curriculum and co-curricular activities. The school aims to cultivate good citizens and bi-literate and trilingual professionals.

Major Concern 1: To develop effective learning and teaching strategies for academic advancement

Targets:

1. To strengthen the learning habits of students

	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
1A	Classroom Routine To remind students of the classroom routines at the start of the new school year To explain and post the classroom routine by FMs To uphold the routines throughout the whole school	• Sep 19 to Jun 20	Students can follow the routine in their lessons	Teacher feedbackDaily observation	• LYW, LWP	• Nil
1B	Homework Submission Scheme - To enhance students to submit their homework on time - To implement punishment to students for their submission of homework	• Sep 19 to Jun 20	Less than 18 daily late submission records	Count the students late submission records	• CWP	• Nil
1C	Improve the students learning ability and learning skills - Invite students or teachers to share good learning skills during morning assembly -Arrange learning skills workshops for students	• Sep 19 to Jun 20	Students master the learning skills	Observe the improvement in quiz, tests, U.T. and examination result	• Subject Panels	• Nil

2. To create learning atmosphere and to enhance students' learning attitude

	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
2A	 Encourage students with good learning attitude To prepare Students' Appreciation Cards for teachers to encourage students to perform well in quiz, tests, uniform tests and examinations. To recognize students' academic performance with Principal's List, Academic Head's List and Students with Great Improvement for Examinations. 	• Sep 19 to Jun 20	 Students are persuaded by gaining the Cards from their teachers Students are encouraged through the Scheme 	 Count the number of cards redemption from the students The academic performance in U.T. and examinations 	• LYW and CWP	 Cards and redemption = \$12,000 Book coupon = \$20,000
2B	Recognize Students' Achievement - Prize presentation to students who have good learning attitude, academic performance or improvement in academic performance, such as the most diligent student, Student with the most perseverance, The most mannerly student, The most helpful student - To display students' achievements via posters, online display and publication of good works	 Sep 19 to Jul 20 Sep 19 to Jul 20 	 Improvement in learning attitude or academic performance of students Posters and publications are published 	 FMs feedback Count the number of publications 	• CWP • CKH, CSM2, CKP	• Nil
2C	 Restructure supplementary lessons for senior forms Arrange supplementary lessons on Saturdays and post-mock examination tutorials for F.6 students Arrange and allocate summer tutorials for F.4 and F.5 students A one-week summer school is arranged for F.4 and F.5 students Arrange Summer U.T. for F.5 students during the summer holiday in August 	• Sep 19 to Jun 20	Teachers and students can make use of Saturdays and Summer holiday to extend their learning	Count the number lessons arranged on Saturdays	CWP and Subject Panel Heads concerned	• Nil
2D	Academic weeks - 3 Academic weeks: Science & Technology (Dec), Chinese Language(Mar), L.S. (May)	• Sep 19 to Jun 20	3 Academic Weeks per year	Teachers' feedback	• LWP, WMT	• Nil

	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
2E La	Identifying the language support needed by F.1 students in learning Geography & Integrated Science. Discuss with Geography and Integrated Science teachers and find out what kind of language support F.1 students need. Preparing and using a newly designed reading booklet to provide language support to F.1 students. Prepare reading materials and exercise to help students familiarize with the language needed to learn Geography and Integrated Science. Using the booklet in F.1 English lessons to prepare students before they learn particular topics in their	 Aug 19 to Sep 20 Oct 19 to May 20 	Nil Students can better master the language used in studying Geography and Integrated Science.	 Nil Observe students' learning process and outcome. Analyzing their test/ exam results 	NKW, LIF and CWP NKW and relevant English teachers	• Nil
2F St:	Geography or Integrated Science lessons. ructured Programmes during Lunch Time To structure subject-based academic programs/activities/competitions during lunchtime Programmes can be arranged in a balanced way and minimize the clash	• Sep 19 to Jun 20	Programmes can be arranged orderly	Check the programmes arranged Teachers' feedback	CWP, MWL	• Nil

3. To enhance effective and innovative teaching methodologies

	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
3A	 Enhance e-learning At least one e-learning trial for each teacher and the experiences are shared among teachers Homework submission through the e-class E.g. IES Worksheet downloading and project work submission 	• Sep 19 to Jun 20	Some e-learning tools are used and shared by teachers	Panel feedback and sharing among the panel members	• CKH, LYW, LCSH	• Nil
3В	 Subject Collaborations To promote collaboration of different subjects and to develop students' multiple perspectives. Each subject has to arrange at least 1 collaboration with other subjects. 	• Sep 19 to May 20	Positive feedback from teachers and students	Teachers and students' feedback	• CML, WMT • Subject panels	• Nil
3C	Interactive Learning - To enhance student-teacher interaction and student-student interaction during lesson - Teachers use different pedagogy such as questioning, group works, students presentation, role play etc. to promote students to learn actively	• Sep 19 to Jun 20	 Students' participate actively in lessons Positive feedback from teachers 	Teachers' feedback	CWP, LYW	• Nil
3D	 Lesson Observations To promote professional sharing between teachers. To arrange 3-4 open lesson observations for teachers, e.g. lessons showing collaboration or e-learning. 	• Sep 19 to May 20	Teachers can learn from each other	Teachers' feedback	• CML, WMT	• Nil
3E	Students' Survey Form - To provide students' survey form for teachers' reflection	• Sep 19 to Jun 20	Teachers could use the Students' Survey Form for effective evaluation	Teachers' feedback	• CWP	• Nil

4. To cater for learner diversity

	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
4A	Elite and Remedial programmes - Elite and remedial programmes for CLA, ELA, L.S. and MAT will be implemented to cater for students' learning diversity	• Sep 19 to Jun 20	Students will be benefited from school-based elite and remedial programmes	Observe students' learning process and outcome	LYW, NKW, LWP, CML and Teachers concerned	• Nil
4B	Summer Learning Programs - To organize academic and non-academic learning programs to extend students' learning during summer holiday	• Mar 19 to Aug 19	4 learning programmes such as English Classes are arranged in summer holiday	Count the number of learning programmes	• LYW, NKW, LWP and MWF	• Nil
4C	Appropriate setting of difficulty in U.T. and examination paper - Panel Heads of different subjects assure difficulties of U.T. and examination paper are well set to cater for different learners' ability	• Sep 19 to Jun 20	Difficulty is appropriate for different learners'	U.T. and examination analysis	CWP, YYY and CUC	• Nil
4D	 Gifted Education To optimize the Elite Education student database according to their characteristics and abilities To set up the Elite Education Student Committee To invite more students join the Elites program by The Hong Kong Academy for Gifted Education To enhance students' participation of elite training program by establishing an award system. 	• Sep 19 to Jun 20	 70% elite students are satisfied with the elite education programs and can enhance their learning effectiveness 70% activities are held or organized by student committee 	Students' Feedback Teachers' feedback	WYY, THCWYY, HHNWYY, THC, KMC, HHNWYY, KMC	• Nil
4E	 Stretching student potential Elite students' exposures will be kept widening and they will be introduced to more international assessments, competitions and courses. To develop elite students' potential by gifted education Structured after-school elite programs 	• Sep 19 to Jun 20	Elite students have opportunities to stretch their potential	Count the number of applicants	• CML	• Nil

5. To cultivate students' reading habit

	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
5A	Purchase of books (for both the school library and book corners) and other library collections for the promotion of reading.	• Sep 19 to Aug 20	Books of various themes and subjects are purchased.	Types of books purchasedFeedback from teachers and students	CKY, WWS2, KLLSubject panels	• \$40,000
5B	 Reading Activities Conducting Friday morning reading sessions and printing relevant reading materials Conducting book sharing during morning assemblies Designing and printing reading-related publications (e.g. bookmarks, reading booklets, etc.) Launching and attending a reading forum Holding book fairs Hiring writers or professional storytellers, etc. to conduct talks or workshops for students Paying the application fees for activities and competitions related to the promotion of reading Subsidizing students for their participation in and application for reading-related activities or courses Organizing theme-based reading activities and visits to libraries or book stores Organizing a reading-related study tour 	• Sep 19 to Aug 20	Students' interest in reading is fostered. Students' reading horizons are widened.	Feedback from teachers and students Observe students' participation in the reading activities Borrowing record of students	 Reading and Library Committee Subject panels FMs 	• \$12,000
	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
5C	Reading Award Schemes • The Super Reader Award Scheme	• Sep 19 to Aug 20	 Students are encouraged to read more books. Students' reading horizons are widened. 	 Feedback from teachers and students The number of students who have received the awards Borrowing record of students 	Reading and Library Committee	• \$12,000
5D	 Reading and reference books/materials of different subjects are recommended or purchased by the teachers. Other library collections such as non-print collections like DVDs and VCDs are purchased to facilitate the promotion of reading 	• Sep 19 to Aug 20	The reading and reference books/materials and other library collections are useful for both students and teachers.	Borrowing record of students and teachers	CKY, WWS2, KLLSubject panels	\$20000\$22,000

5E	Some unserviceable or old books will have to be written off because of outdated information as well as limited space on the bookshelves.	• Sep 19 to Aug 20	Keep the new and mostly welcomed books.	Write off unserviceable outdated and old books	• KLL	• NIL	
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Major Concern 2: To foster the whole-person development of students

Targets:

1. To foster students' positive values and attitude

	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
1A	Qualities of LKL girls					
	2-year-program (Focus on 4 qualities in 1 year) 2019/2020 Sept & Oct (diligent) Nov & Dec (perseverant) Feb & March (mannerly) April & May (helpful) - 'Meeting on Monday' Morning assembly sharing - Display board featuring one quality of LKL girls	• All year round	Students' preparation The sharing are conducted smoothly	 Teachers' observation and evaluation Feedback from students 	Team members & MCE & CS Ambassadors	\$1000 (Decoration for Display Board)
	Award 1. The most diligent student (1st term) 2. Student with the most perseverance (1st term) 3. The most mannerly student(2nd term) 4. The most helpful student (2nd term)	• 1st term and 2nd term	2-4 students will be awarded in each class in each term	 Teachers' observation and evaluation Feedback from students 	Team members	\$3000 (Certificates and book coupons)
	Reading Time To cooperate with Reading Team to promote reading habit and the values of diligent and perseverance among students	• 1 st term and 2 nd term	Students are able to read all articles/passages during the reading period	 Teachers and students feedback Q & A during the reading period 	Team members	\$1000 (book coupons)

1B	Positive Values					
	Positive Energy Ambassador	Througho ut the year	 Students should have their perseverance improved and sense of responsibility established. Over 70% assigned students should attend the activities. Prizes are given to the classes with good performance. 	Observe students' performance Marks given by Head Prefects and SDC Leaders	 YNS Class teachers SDC Form Coordinato rs 	• \$4000(prizes)
	Form-based Activity					
	F.1:Homework submission CompetitionTo-tie-a-tie competition	Through out the year Nov 19	Over 65% of class teachers feedback that the activity can help students develop their perseverance and sense of responsibility. Over 70% enrolled	Feedback from class teachers and students	 CUC, class teachers CUC, class teachers 	\$1000(prizes)\$1000(prizes)
	F.2:Positive Learning Attitude CompetitionTreasure Time Competition	Oct-Dec 19 Mar-May 20	students should attend the activities.		CLY, class teachersCLY, class teachers	• \$1000(prizes) • \$1000(prizes)
	F.3: • Reflection on LKL Qualities	• Oct-Dec			LKY2, class teachers	• \$1000(prizes)
	F.4: • Visit to local university • Desk transformer	Oct-Dec 19 Mar-May 20			• LHS, LHW, class teachers	• \$3000(coach) • \$1000(prizes)

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F.5:Visit to Social EnterpriseVisit to local universitySharing on study skills by alumni	 Oct 19 - Dec 19 Oct-Dec 19 Mar-May 20 			• LKL2, YWY2, class teachers	• \$15000 • \$1000(prizes) • \$1000(prizes)
F.6: DSE Goal Setting Farewell Assembly	• Oct 19 • Feb 20			CML, class teachers	• \$1000 • \$3000
'Not waste' Charity bazaar	February	 Target: Form 1 – 4 students Each class needs to donate 10 items for sale. 	Calculate the number of items received and observe students' performance	Value Education teachers	\$500 (For promotion and decoration)
Kam Lung Adventure	November	Participants are well-prepared and cooperate with one another.	Observe students' performance	Value Education teachers	\$600 (For promotion and prizes)
Inter-class cleaning competition	• All year round	80% of classes get 20 marks or above in the competition.	Students' performance (assessed by teachers and MCE ambassadors)	Value Education teachers	\$ 2000 (For promotion and prizes)
Whole school cleaning day	• 1 st term and 2 nd term	Students participate in the event actively.	Observe students' performance	Value Education teachers	\$1000 (For buying cleaning materials and prizes)
• 'Get to know more about the District Council Election 2019'	November	Students make good use of the information on the display board to answer the questions correctly	Calculate the number of participants joining the Q&A competition.	Value Education teachers	\$500 (For promotion and prizes)
"Top Ten News Election 2019"	December		Compare the number of participants with that of the previous year	Value Education teachers	\$500 (For promotion and prizes)
• 'Get to know more about the Taiwan President Election 2020'	• March	Students make good use of the information on the display board to answer the questions correctly	Calculate the number of participants joining the Q&A competition	Value Education teachers	\$600 (For decoration and prizes)

	'Visit a slaughterhouse'	• 2 nd term	 Target: Junior forms students Number of applicants: more than 20 Students complete the worksheet seriously and reflect on their life 	Number of participants Students need to write a 100-word reflection and teachers will select winners	Value Education teachers	\$2500 (Transportation fee and prizes)
1C	Self-confidence and sense of belonging			1	1	
	The teachers involved offer opportunities and training for students to serve the school by being the mistresses of ceremonies of assemblies, ceremonies and functions.	• The whole academic year	The mistresses of ceremonies are confident and articulate.	 Teachers' observation and evaluation Feedback from participants 	 HTW HLWK KMC LPM YCCW YKL Teachers-i n-charge of the weekly assemblie s 	 HTW HLWK KMC LPM YCCW YKL Teachers-in-charge of the weekly assemblies

2. To create a caring and supportive environment

	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
2A	Positive and supportive teacher-student relation	nship				
	F.1 Life camp	• 20-21 Sept 19	 F.1 students can have better understanding of the school and develop positive values, life skills and proper learning attitude. Teacher-Student Relationship in APASO 	Students' Feedback F/Ms' feedback	• SDC teachers and Prefects • F.1 F/Ms	 \$55000 (Camp fee, facilities & catering) \$5500 (Coach) \$2500 (Prizes and materials)
	Buddy Scheme	Througho ut the year	 Over 70% F.1 students agreed that teachers care about them in the stakeholder survey. Teacher-Student Relationship in APASO Teachers meet the F.1 students at least three times per term. One mass activity is held per term. 	 Feedback from F.1 students and teachers Data in stakeholder survey Students' APASO data. 	All teachers	• \$20000 (mass activities, gifts)

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Blessing for F.6 students & Count- Down	• Jan 20	 F.6 students feel the love and caring from teachers and F.1 students. At least 50% of F.6 teachers express their blessing to F.6 students by the cards provided by SDC. At least 30% of F.6 students express their blessing to F.6 classmates by the cards provided by SDC. Over 65% students agreed that students respect their teachers in the stakeholder survey. 	Feedback from F.6 students. Teacher's feedback	• YNS, CML, LWY, F.6 class teachers, MCE Committee	• \$3000
Three Parents' Days will be held: 1) Introduction of different departments and sharing between F/Ms and parents 2) distribution of report cards 3) distribution of report cards	Oct. 19Feb. 20July 20	 Over 65% parents were satisfied with the arrangements of the three Parents' Day. Over 65% parents agreed that there were enough means to communicate with school in the stakeholder survey. 	 Count the no. of parents' attendance. Evaluation form completed by teachers and parents Data in stakeholder survey 	• All teachers	• \$5000 (drinks & snacks) • \$10000 (flowers and chocolates)

2B	Positive and supportive student-student relatio	nship				
	Peer Mediation Project	• Througho ut the year	Peer Mediation Ambassadors can help schoolmates resolve simple conflicts.	Feedback form students and social worker.	Social worker	• Nil
	 LKL Angels Scheme 「金龍小 Teen 使」計劃 E-helper mentorship programme	• Througho ut the year	 LKL Angels reach 80% of attendance in the activities. Around 10 SEN students and 10 junior form students with emotional needs are supported by LKL Angels. 70% of LKL Angels' empathy and care towards peers in need are enhanced. 	 Questionnaires Students' feedback Teachers and social workers' observation 	 All counselling teachers St. James' Settlement The Hong Kong College of Psychiatrists Public Awareness Committee 	• \$8,000
2C	Home-school collaboration	•			•	
	• To organize parental talks for parents such that parents could exercise their love and care to the students more effectively	• Sep 2019	Number of participants is increased	Count the number of participants	• LKL2	• Nil
	To offer scholarships for students with outstanding academic achievement to drive the initiative of the students to study	• Nov 2019	• N/A	• N/A	• LKL2	• Nil
	To organize activities for parents and students to enhance the relationship within family	• Sep 19 - Aug 20	Number of participants is increased	Count the number of participants	• LKL2	• Nil

2D •	Positive and supportive messages					
•	Positive psychology sharing in morning assemblies	• Throughout the year	Students know more about elements of positive psychology and how to apply them in their life.	Feedback from students	• LJH	• Nil
•	Interactive drama performance about emotional health 情緒自選台互動劇場	• Nov 22	• 70% of students will know about different types of emotions and the importance of emotional health.	 Feedback from students Teachers' observation of students' participation in the drama 	• LJH	• Nil
•	Mental health workshops Focuses of different forms - F1: stress of adaptation - F2: emotional management - F3: academic stress - F4: stress of facing NSS - F5: mental problems - F6: DSE stress	 F1: Mar 6 F2: Feb 28 F3: May 22 F4: Sep 27 F5: Oct 18 F6: Nov 8 	70%s of students will learn about emotional management, symptoms of common teenager mental problems, i.e. depression and anxiety, and ways to cope with stress.	Questionnaires and feedback from students	LJH Shan King Integrated Children & Youth Services Centre	• \$13500 (\$500 per class per workshop)
•	Talk on positive psychology Themes of different forms - F1 & F2: 快樂原來好簡單 - F5 & F6: 戰勝自己衝過去	 F1 & F2: May 29 F5 & F6: Sep 27 	• 70% of students will learn about ways of pursuing happiness and staying positive (F1 & F2) and overcoming their own limitations and setting new goals (F5 & F6). They will understand the importance of resilience.	Questionnaires and feedback from students	LJH St. James' Settlement	• \$2000
•	Sexuality Pioneer Training Scheme 性教育先鋒訓練計劃	• Feb 5, 12, 19, 26 (Wed)	10 participants will be trained, and they will learn basic knowledge and skills of promoting sexual education at school. They will be able to organize activities in the Sex Education Week.	Questionnaires and feedback from students	 Counselling team teachers Anti480 The Family Planning Association of Hong Kong 	• \$1000

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 Sex education workshops Themes of different forms: F1: 認識身體,保護自己 F2: 迷戀與曖昧關係 F3: 即食戀愛 F4: 智能手機性陷阱 F5: 男女身體界線 	 F1: May 22 F2: Nov 8 F3: Sep 27 F4: Oct 18 F5: Mar 6 	70% of students will learn about puberty, the importance of healthy romantic relationship, the relationship between love and sex and the boundaries of male and female contact. Their awareness of making friends and dating online will also be raised.	Questionnaires and feedback from students	LJH Truth Light Society	• \$19800 (\$900 per class per session)
 Sex Education Week Mar 2 – 4: FPAHK School Sexuality Education Integrated Program: Resource Days 家計會賽馬會青春斗教學車 Mar 5 – 6: Anti480 exhibition and stall games about sexual violence Mar 6: visit to Anti 480 Resource Centre and Moot Court on sexual violence 	• Mar 2 – Mar 6	Students will know more about the culture and risks of online dating. They will learn more about sexuality and sexual violence. Their awareness of protecting themselves from sexual abuse will be raised.	Feedback from students Teachers' observation of students' participation in the activities	 Counselling team teachers Anti480 The Family Planning Association of Hong Kong 	• \$2000 (FPAHK School Sexuality Education Integrated Program: Resource Days) • \$2000 (transporta tion to Anti 480 Resource Centre)
 Acrobatics Training Programme 「成功在望」雜藝訓練計劃 Acrobatics training workshop Acrobatics Fun Day Acrobatics Community Service Day 	• Feb - June	 15-20 students will participate in the programme and their attendance will reach 70%. 70% of participants will develop cooperation skills, establish positive self-image and increase self-esteem. 	from students • Teachers' observation	 All counselling teachers KELY Support Group 	• Nil
DISC family communication and relationship workshops	F1: Nov 8F2: May 22F3: Oct 18	70% of students will know more about the DISC communication model and learn about how to communicate with their families more effectively.		LJH Caritas Hong Kong	• \$21600

Class team building activities Bubble soccer Master Archer	 F2 & F3: Mar 6 F4 & F5: May 22 	70% of students will develop team spirit and cooperation skills through the activity.	Feedback from students. Teachers' observation	LJH Master Edutainment	• \$18000 (\$4500 per form per activity)
 Talk on internet use Themes of different forms: F1 & F2: 網絡社交壓力處理 F3 – F5: 不再迷惘 網絡文化/電競熱潮 	 F1 & F2: Sep 27 F3–F5: Nov 8 	70% of students will know more about cyber bullying and internet culture and they will learn how to deal with peer pressure and conflicts online, manage their gaming time and develop good habits of using the Internet.	Questionnaires and feedback from students	• LJH • St. James' Settlement	• \$2000

3. To enrich students' experience and exposure

·	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
3A	Overseas tours					
	Organize different education excursions. Joining education excursions can help students broaden their horizons and achieve life-wide learning goals. A list of education excursions throughout this academic year will be given to parents in late September or early October.	• Througho ut the whole year	Over 20% students of the school join the education excursions	Feedback from students, teachers and the organization	• Teacher-in-cha rge and members of Education Excursion	• Nil
3B	Whole-form tours					
	Organize a F.3 tour to the Mainland (Guilin). This excursion can help students broaden their horizons and achieve life-wide learning goals.	• 1/4-3/4	All F.3 students join the tour	Feedback from students, teachers and the organization	• HLM, LKY4, SFY	• \$2500 -Sim cards for communication -Presents for rewarding purpose
3C	• External activities, competitions, workshops an	d visits				
	 F4 Service Learning 4A-4E, 5 classes period 8-9 during assembly on Fri 4 training (29/11,13/12, 14/2*, 21/2) 1 visit (28/2) 1 evaluation and (6/3) 1 debriefing (13/3) 	• Nov to April	 Students are able to complete the training/task Students engage in all parts of service learning 	 Social workers, Teachers' observation and evaluation Feedback from students Questionnaire will be conducted 	LHWLKY3YWY2F4 F/MSocial workers	\$29,000 (Service Learning fee to HKSKH

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(3-year-prog 2019/2020 1.Musical inst 2.STEM work 3.Sign Langua 4.(sign langua	m Lung Evergreen gram – 12 activities – \$120,000 funding) trument course x10 khop x 2 age course x 15 age team will be set up to perform in d elderly home)	• The whole academic year	The courses are conducted smoothly. Students and elderly are able to complete all sessions and are willing to join the activity of Kam Lung Evergreen	 Teachers' and tutors' observation and evaluation Feedback from participants Questionnaire 	•LHW •LKY3 •YWY2 •CHM •CSM2 •The Neighborhoo d Advice Action Council (elderly)	\$10,000 (Sign language course)
- A group o both Junio Dementia	a Friendly Programme of Community Service members from or and Senior are formed to promote Friendly Community and join different activities organized by SWD throughout	academic	Student's participation	 Teachers' observation and evaluation Feedback from students and Social Welfare Department 	 LHW CSM2 CHM Social Welfare Departmen t 	\$3000 (Transportation and gift to elderly)
Recrui	nity Service Ambassador it new members to promote volunteer s and values to students	• March to April	 Around 30 students are recruited (from both junior and senior) each student should join 2 activities throughout the year 	 Number of participant engagement of participant 	• CS teachers	\$3000 (for promotion, gathering and new badge)
3D • All student	ts should participate in at least one ex	kternal event				
All studer external e	nts should participate in at least one event	• The whole year	60% students participate in one external event	Record from ECA system	Activity CommitteeTIC of CIT Department	 Technical support Manpower for handling the overall record IT support from CIT Department

3E	Online platform to disseminate activity informations	ation to student	ts			
	To develop an online platform to disseminate activity information to students	• The whole year	60% students use the online platform	Record from ECA system	Activity Committee TIC of CIT Department	 Technical support Manpower for handling the information IT support from CIT Department
3F	Subject-based visits, external activities					
	Let students have more exposure to different cultural activities by inviting external organizations to hold performances/ workshops or taking students to watch free/discounted shows arranged especially for schools, e.g. Internship program for Rehabilitation service.	• The whole school year	Students show their interest in the new activities introduced.	Yearly Plan of each association / club / house / society	Activity Committee Students' Council Teacher-in-c harge of each association / club / house / society	Free offers from external organizations \$15000 for inviting external organizations for Activity Committee \$15000 for SC
3G	OLE days	1	•	•		1
	Encourage associations, clubs, houses and societies to organize various activities by offering financial subsidy. Two OLE Days will be organized by the clubs and houses. Students would then have better development in OLE.	• The whole school year	 More innovative and interesting activities could be introduced to students. More and more students participate in various activities. 	Yearly Plan of each association / club / house / society Half-yearly Report (1st & 2nd term)	Activity Committee Teacher-in-ch arge of each association / club / house / society	\$55000(activities for OLE) \$1200(first aidkits) AV facilities, venues, manpower, like janitors Technical support Opportunities from external organizations

3H • Foreign languages					
To advise students in the elective subjects. Foreign language classes form students	Through out the year.	Over 65% of student can receive advice by the Life Planning Committee members by different platform. (e.g. Careers talks, seminars, individual discussion, group discussion, mentoring scheme, etc.) Foreign language classes are arranged for junior form students	 Conduct regular questionnaires to evaluate the performance of students. Feedback of students 	Life Planning Committee LJH	• \$5,000 (Course fee subsidy)

4. To nurture student leaders

	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
4A	Leadership training programs					
	Nominate school prefects to participate in external leadership trainings.	• Througho ut the year	School prefects can improve their leadership skills through external leadership training.	Observe the number of nomination	• YNS, LHS, CUC	• Nil.
4C	Promote image of student leaders					
	 Students, who are involved in an activity, will write press releases. After proofreading and editing, the press releases will be sent to different newspapers for requesting publication. Poster sharing Students leaders are invited to give speech in ceremonies and share through letters to students 	• Sep 19 - Aug 20	 The press releases are published. Posters are made and posted in school Sharing and letters to students are done 	Seeing the press releases being published	HTW PCM TICs concerned	• Nil
4D	Strengthen the role of houses				1	1
	 Organize whole-school functions, such as Music Contest, Annual Athletic Meet, and Open Day cum Info Day and so on. Encourage more students joining House activities, e.g. all Form one students have to join Cheering Team. 	• As schedule d in the School Calendar	 Over 65% teachers & students feedback they have developed good relationship with the F/Ms Students find a sense of belonging through participating in whole school functions. 	ECA evaluation survey for both students and teachers after the functions / activities	Activity Committee & other teachers concerned	• \$5000 (subsidy for Open Day cum Info Day) • \$4000 (Annual Athletic Meet) • \$10000 (4 Houses Cheering Team)

					7.	nnual School Pl
	Organize inter-house functions, such as Ball-Game Contest, Quiz Competition etc. Enhancing the spirit of cooperation, sportsmanship and loyalty among students.	• The whole school year	The number of students joining house activities	The number of students joining house activities	House Committee Teacher-i n-charge of each house	• Nil
	 Provide more chances for house members (especially weaker students) to develop a sense of belonging to the house so that students can be more willing to participate house activities or serve as helpers during house functions, etc. An annual House Meeting will be held on 3 Sept, 2019 to enhance house cohesion and promote house activities. Houses board (G/F) introducing houses members and activities. All Form one students must be the member of cheering leading team. 	 4/9 11/9 The whole year 	Students can get updated about the houses activities	The number of students joining house activities	House Committee Teacher-i n-charge of each house	• Fee from Activity Committee
4E	More opportunities for students to organize and	l lead activities,	/programs			
	 The backstage team fulfills backstage needs, including moving furniture, handing out microphones, etc. during ceremonies and functions. Campus TV team is set up to produce different TV programs 	• The whole academic year	 The ceremonies and functions are conducted smoothly. Students of the Backstage Team are able to complete group tasks. TV programs are produced and broadcasted in Campus TV 	Teachers' observation and evaluation Feedback from participants and audience	•YCCW •LHW •CTL1 •KMK •LKW2 •HKW •Backstage Team •Campus TV Team	•YCCW •LHW •CTL1 •KMK •LKW2 •HKW Backstage Team •Campus TV Team
4F	Joint-school functions					
	 Introduce students to external activities, competitions and training programmes which are generally recognized in HK/ worldwide Encourage students to join inter-school activities and competitions. 	• The whole school year	 More new programs are introduced More students join the activities and competitions 	Record from the ECA system	Activity Committee Students' Teacher-in-charge of each association club / house	

5. To enhance life planning education

	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
5A	Make optimal choices among the multiple pathway	/S				
	To guide HKDSE students to make an optimal choice in JUPAS on the strength of their abilities/interests.	Through out the year.	 Over 65% HKDSE students feedback they acquire the objectives and get psychologically or motivationally prepared to navigate the career exploration activities Over 65% HKDSE students understand that personality is connected to NSS subject choices and their future vocation. 	 Check individual student jupas planning form regularly. Record the attendance of HKDSE students in jupas related activities, e.g. mentoring scheme, seminars, academic institutions or college visits, etc. 	• Life Planning Committee	• \$500 annual member fee of HKACMGM.
	To meet students' needs for further education, applying for scholarships/awards etc.	Through out the year.	Over 90% students' requests on letter of certificates, SLP, testimonials can be fulfilled within seven working days.	Check the records of fair copies in General office.	• Life Planning Committee	• N/A
	To provide students with activities for the development of career and life planning skills. (F.4 - F.5)	Through out the year.	Over 65% students	Record the attendance of students in career related activities such as summer internship program, experience kindergarten program, mock interview etc.	• YSK, all class teachers of F.4 – F.6	\$2000 (Life planning education teaching aids.) \$80000 providing subsidization to students for career exploration

						Allitual School I la
	To help each student to set life goals, study targets and initial tertiary study or career plan with feelings of confidence, success, and self-worth.	Through out the year.	Over 65% students	Check individual student jupas planning form regularly.	• Life Planning Committee	 \$2000 × 12 × 1.05 = \$ 25200 For employment of teaching assistant to take up some duties at week-ends. \$18000 Life planning website maintenance fee.
5B	Visits and summer internship programs			1		
	 Internship Programs -14 students are assigned to 4 different NGOs in Tuen Mun District to experience the job nature of rehabilitation works in Hong Kong Summer internship programs in kindergarten and different jobs are arranged for senior students 	• July to Nov	 Students are able to complete at least 5 sessions of placements in NGOs About 50 students join the summer internship programs in kindergarten and other workplaces Students engagement 	 Social workers and teachers' observation and evaluation Feedback from students 	LHW Social Welfare Department YSK Life planning Committee	NIL
5C	Understanding the qualities needed in working e	environment				
	To organize for students with workshops held by NGOs and business sector. (F.1 to F.3)	Through out the year.	Over 65% students	Record the attendance of students in career related activities such as seminar and workshops.	• YSK, all class teachers of F.1 – F.3	 \$50000 Pastoral Care for F.1 and F.2 organized by NGO \$2000 (Life planning education teaching aids.) \$36000 (seminar and workshops fee)

5D • Moc	Mock interviews for students												
about	atoring Scheme - Group sharing sessions various professions ck Interview for all F.6 students	• Whole year.	Students should Recognise and understand the differences between vocation, career, work, occupation and job. Critically evaluate relation of various opportunities to their own career goals.	 To observe the response of the students during the activities by questionnaires. Regular checking of individual student planning booklet. 	Ti/c and deputies	• Refreshmen t for mentoring scheme \$4000.							

Major Concern 3: To enhance staff development for building a learning community

Targets:

1. To promote collaborations among teachers

	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
1A	 Subject Collaborations To promote collaboration of different subjects and to develop students' multiple perspectives. Each subject has to arrange at least 1 collaboration with other subjects. 	• Sep 19 to May 20	Positive feedback from teachers and students	Teachers and students' feedback	CML, WMT Subject panels	• Nil
1B	 Lesson Observations To promote professional sharing between teachers. To arrange 3-4 open lesson observations for teachers, e.g. lessons showing collaboration or e-learning. 	• Sep 19 to May 20	Teachers can learn from each other	Teachers' feedback	• CML, WMT	• Nil
1C	Professional Sharing - Good practices, both teaching (e.g. classroom teaching) and non-teaching (e.g. tours and exchange activities) are disseminated and shared in Staff Meetings, Subject Department meetings, and on Staff Development Days.	• Sep 19 to Jul 20	 10-minute teacher sharing of good practices at each staff meeting and Teacher professional sharing on Staff Development Days 	 Count the number of teaching sharing Panel Meeting Report 	• LYW	• Nil
1D	 Cross-subject Assignment Sharing To arrange one cross-subject assignment sharing so that teachers can have more collaboration and mutual sharing among colleagues. A more variety with differentiated tasks assignment can be arranged 	• Sep 19 to Jul 20	 At least one assignment sharing Positive feedback from teachers 	Count the number of assignment sharing Teachers' comment	• CWP	• Nil

2 To enrich teachers' experience and exposure

	Strategies / Tasks	Time Scale	Success Criteria	Methods of Evaluation	People Responsible	Resources Required
2A	Professional Development Programmes To encourage teachers to enrich their skills and knowledge by joining courses such as - Elites education - Counselling - SEN offered by the EDB, tertiary institutions and joint-school interflows	• Sep 19 to Aug 20	Teachers feedback they can be learnt from other colleagues	Teachers' feedback	LYW, WYY, YNS, HSL and CWP	• Nil
2B	Public Examination Personnel - More teachers serving as setters, markers or oral examiners in the HKDSE Examination will raise the awareness of the teachers to the latest requirements of assessments in the public examination.	• Sep 19 to Aug 20	More than 25% of the teaching staff serve as public examination personnel	Count the number of teacher served in public examination	• LYW	• Nil
2C	Teacher Exchange Program To arrange teacher exchange program with other schools for 1 week so that teachers can have more exposure about the curriculum pedagogy and assessment of the other schools	• Sep 19 to Aug 20	Two teachers join the programme Positive comments from teachers	Count the number of teacher served in public examination Teachers' feedback	• LYW	• Nil

Appendix 1 - Budget for Capacity Enhancement Grant (CEG), 2019/20

Item	Details	Time Scale	Budget	Evaluation Criteria	People Responsible
To relieve teachers' workload so that teachers can concentrate on curriculum development	 To employ 1 Biology & Integrated Science teacher to provide support to teachers To implement the curriculum plans, e.g. to organize learning activities, revise learning materials and evaluate the learning process and outcomes To reduce teacher-class ratio so as to arouse students' interest in science learning 	Sep 19 - Aug 20	\$41,000 × 12 × 1.05 = \$516,600	Teacher Questionnaires – over 70% of teaching staff agreed relevant strategies have: - enhanced capacity of teachers to concentrate on curriculum development and enhancement of learning and teaching - raised students' interest, and the learning needs of students had been taken care of in the above learning activities	WCM
language proficiency	To employ a native English teacher (NET) to teach Literature in English (ELI) in Forms 4 to 6 Students can have more exposure to English used by a native English speaker - Students can broaden their experience of western culture the NET shares with them	Sep 19 - Aug 20	\$3,200 / day × 100 days = \$320,000	Teacher Questionnaires – over 70% of teaching staff agreed relevant strategies have: - raised students' exposure to English used by a native English speaker - enhanced students' experience of western culture the NET shares with them	NKW

Appendix 2 - School-based After-school Learning and Support Programmes, 2019/20

Staff-in-charge: Mr. LOO Yiu-wah		ı-wah	Contact Telephone No.:	2461 9566
A. The estimated nur	mber of students (count by heads) b	enefitted under this Programme is	100	
(including A	25 CSSA recipients, B	SF 75 full-grant recipients and C.	under schoo () s discretionary quota).	

B. Information on Activities to be subsidised/complemented by the Grant

* Name / Type	Objectives of the activity	Success criteria	Method(s) of evaluation	Period/Date activity to be held	Estimated no. of participating eligible students#			Estimated expenditure	Name of partner/service provider	
of activity				neid	A	В	С		service provider	
Chinese & Western Instrumental Training Courses	 To promote students' interest in music and enhance their understanding of music. To provide opportunities for students to perform in order to improve their skills of performance and boost their confidence. To enhance students' music culture so that they can have balanced developments in the five domains of education. 	 Students' motivation is raised Students' personal and social developments is enhanced Students' sense of belonging is strengthened 	Questionnair es for Participants. Teachers' Class Observations.	Sep 19 - Aug 20	15	45	0	\$1,500 × 60 = \$90,000	N/A	
Chinese and Jazz Dances	 To promote students' multiple intelligence. Students will cultivate their development which is emphasized in the Other Learning Experience (OLE) 	 Students' motivation is raised Students' personal and social developments are enhanced 	Questionnair es for participants Teachers' class observations	Sep 19 - Aug 20	5	15	0	\$1,500 × 20 = \$30,000	????	
Interest Classes	 To promote students' multiple intelligence. Students will cultivate their development, that is emphasized in the Other Learning Experience (OLE). 	 Students' motivation is raised Students' personal and social developments is enhanced 	Questionnair es for participants Teachers' class observations.	Sep 19 - Aug 20	5	15	0	\$1,500 × 20 = \$30,000	???	

Appendix 3 - Budget for School-based Support for Enhanced Chinese Learning and Teaching for Non-Chinese Speaking Students, 2019/20

Item	Details	Time Scale	Budget	Evaluation Criteria	People Responsible
To support non-Chinese speaking (NCS) students' learning of the Chinese Language to enhance the learning and teaching effectiveness	To employ 4 GM teachers to implement intensive learning mode for pull-out learning and after-school support to help NCS students learn Chinese systematically with a view to bridging over to mainstream Chinese Language classes. to develop resource packages and promote a culturally inclusive school environment through various modes. to enhance communication with NCS parents	Sep 19 - Aug 20	(2 × \$41,000 + \$37,500 + \$45,000) × 12 × 1.05 = \$2,072,700	 Lesson observation Inspection of students' exercise books Feedback from NCS parents 	YKL & WCM
To raise NCS students' awareness of the importance of life-long career development planning	- To provide tailor made career guidance service for NCS and SEN students.	Sep 19 - Aug 20	\$10,000	 Positive responses from NCS students Better communication with NCS parents 	YNS

Appendix 4 - Three-year plan - Measures to broaden students' choices of elective subjects and provision of gifted education programmes for the eleventh cohort of SS students (from the 2019/20 to 2021/22 school years)

DLG funded Programme	Strategies & benefits anticipated (e.g. in what way students' diverse learning needs are catered for)	Name of programme/ course and provider	Duration of the programme /course	Target students		stimated no. of students involved in each school year 9/20 20/21 21/22		Evaluation of student learning /success indicators	Teacher- in -charge
Other Languages	- To enhance students' competitiveness in the 21st century and increase their chances for tertiary education	French & Japanese (Pui Ching Academy)	3 years.	Students who have taken French and Japanese in junior forms	F.4=14 F.5=9 F.6=8	F.4=12 F.5=14 F.6=9	F.4=12 F.5=12 F.6=14	- Students will take the AS-level examination offered by the Cambridge International Examinations and administered by the HKEAA	IJН
Other Programmes	- In view of the small number of students opting for PE and Music, this Network Programme with Tuen Mun District Secondary School Heads Association (TMDSSHA) can help to cater for students' diverse needs	Physical Education & Music (TMDSSHA)	3 years	S4 - S6 students	F.4=2 F.5=4 F.6=4	F.4=4 F.5=2 F.6=4	F.4=4 F.5=4 F.6=2	- Students will take the HKDSE Examination	KMS (P.E.) YCCW (Music)

Appendix 5 - Budget for Teacher Relief Grant (TRG)(Optional), 2019/20

Item	Details	Time Scale	Budget	Evaluation Criteria	People Responsible	
To relieve teachers' workload so that teachers can concentrate on curriculum development To relieve teachers' To employ 2 Liberal Studies teachers to provide support to teachers To implement the curriculum plans, e.g. to organize learning activities, revise learning materials and evaluate the learning process and outcomes To relieve teachers' To employ 1 Chinese Language part-time		Sep 19 - Aug 20	(\$35,500 + \$37,500) × 12 × 1.05 = \$919,800	Teacher Questionnaires – over 70% of teaching staff agreed relevant strategies have: - enhanced capacity of teachers to concentrate on curriculum development and enhancement of learning and teaching - raised students' interest, and the learning needs of students had been taken care of in the above learning activities	CML	
To relieve teachers' workload so that teachers can concentrate on curriculum development	 To employ 1 Chinese Language part-time teacher to provide support to teachers To implement the curriculum plans, e.g. to organize learning activities, revise learning materials and evaluate the learning process and outcomes To reduce teacher-class ratio so as to arouse students' interest in Chinese Language 	Sep 19 - Aug 20	\$55,500 × 6 × 1.05 = \$349,650	Teacher Questionnaires – over 70% of teaching staff agreed relevant strategies have: - enhanced capacity of teachers to concentrate on curriculum development and enhancement of learning and teaching - raised students' interest, and the learning needs of students had been taken care of in the above learning activities	WMT	

Appendix 6 - Plan on the Use of the Life-wide Learning Grant, 2019/20

Domain	Brief Description of the Activity	Objective	Date	Target Student (Level)	the Monitoring /	Estimated Expenses (\$)	F	Essential Learning Experiences*					
				(Ecvel)	Evaluation Mechanism	Емреноев (ф)	Ι	M	P	S	С		
Category 1	To organise / participate in life-w												
1.1	To organise life-wide learning as thematic learning day)	ctivities in different KLAs / cross-KLA / curriculum	areas to enhan	nce learning eff	fectiveness (e.g. field trij	ps, arts apprec	iation	, visits	s to e	nterpr	ises,		
Chinese Language	Chinese Drama Course	 To strengthen students' acting skills and improve their Chinese proficiency. Students will participate in drama competitions after training 	20	S1 - S5 elite students	- Students' feedback - Teachers' comments	\$49,000	*						
English Language	English Drama Course	 To strengthen students' acting skills and improve their English proficiency. Students will participate in drama competitions after training 	20	S1 - S5 elite students	- Students' feedback - Teachers' comments	\$40,000	√						
Geography	Field trip	 Through field trips, students observe, apply and practice what they have learned in the classroom. Investigate tools and skills to measure, collect, display and analyze geographic data on the ground. Extend what you learned in the classroom 	27 Sep 19 & 21 Feb 20	S4 - 6 Geography students	- Student performance in their course work	\$6,000	*						
History	Field trip	 Visit cultural heritage allowing students to use the history they have learned in the classroom in the real world. Knowledge and skills to enhance the interest and effectiveness of learning history 		S3 - 6 History students	- Students' feedback - Teachers' comments	\$4,000	*						
Music	Chinese and Western Music Singing and Instrumental Training	 Under the guidance and guidance of professional instructors, students learn singing and playing instruments technique. After training, students can improve their performing skills. Students will participate in music competitions and school activities after training 	20	S1 - 6 students	Student AttendanceStudents' feedbackTeachers' comments	\$152,000			√				

Catego	ory 1	To organise / participate in life-wide learning activities								
1.	1	To organise life-wide learning activities in different KLAs / cross-KLA / curriculum areas to enhance learning effectiveness (e.g. field trips, arts appreciation, visits to enterprises, thematic learning day)								
Visual	Arts	Ceramic Workshop	 To provide workshops for students to let student know the ceramic art. To strengthen students' creative and collaborative skills. 	20	S1 - 6 students	- Students' feedback - Teachers' comments	\$20,000		✓	

P.E.	To employ professional trainers to coach the following school teams and interest classes - Badminton Team - Table-tennis Team - Handball Team - Basketball Team - Rope Skipping Class - Jazz Class - Chinese Dance Class	 To take up the school teams and interest classes training in order to relieve the workloads of P.E. teachers for other school sports development After training, team members can improve their skills and have confident in joining competitions 	Sep 19 - Aug 20	S1 - S6 students	 Student Attendance Student performance Feedback from coaches 	\$555,000		•	
Life Planning	 Guidance programmes for F.1 - 2 University Taster Programmes Visiting local universities Mock job searching activities Professional/Business Partnership Programmes Mentorship Programmes Job Shadowing Career guidance service for NCSs & SENs 	 To help each student to set life goals, study targets and initial tertiary study or career plan with feelings of confidence, success, and self-worth. 	Sep 19 - Aug 20	S1 - S6 students	- Student Attendance - Student Questionnaires	\$188,000			•
1.2		learning activities to cater for students' interests and abil s; physical, aesthetic and cultural activities; leadership tra							
School functions & ceremonies	Stage Production Team	 Arrange workshops for students to learn to stage production works with multimedia elements, such as video, stage and lighting effects. Students are capable for stage production works in school activities 	Sep 19 - Aug 20	S1 - 5 students	 Student Attendance Student performance Feedback from coaches 	\$100,000			√
1.3	To organise or participate in non-local exchange activities or competitions to broaden students' horizons								
Chinese History	Trip to Hangzhou	 To let teachers take care of students during study tours To let students be exposed to Chinese cultures in Hangzhou 	Apr 20	S1 - 5 students	- Students' performance - Teachers' comments	\$14,000	√		
English Language	Trip to Australia	 To let teachers take care of students during study tours To let students be exposed to an English speaking environment to improve their communication 	Jun 20	S1 - 5 students	- Students' performance - Teachers' comments	\$50,000	/		

STEM	Trip to Japan	 To let teachers take care of students during study tours To let students to investigate the latest technology development in Japan 	Apr 20	S1 - 5 students	- Students' performance - Teachers' comments	\$60,000		✓
BSS & History	Trip to Kyoto	 To let teachers take care of students during study tours To let students be exposed to Japan and Chinese cultures in Kyoto 	Apr 20	S1 - 5 students	- Students' performance - Teachers' comments	\$60,000	√	
1.4	Others							
NIL								
			Estimated Expenses for Category 1		\$1,298,000			

^{(* :} Please put a ✓ in the appropriate box(es); more than one option can be selected)

Declaration: We understand clearly the principles on the use of the Life-wide Learning Grant and, after consulting teachers on the allocation of the resources, plan to deploy the Grant for promoting the following items.

I: Intellectual Development (closely linked with curriculum); M: Moral and Civic Education; P: Physical and Aesthetic Development; S: Community Service

C: Career-related Experiences

Appendix 7 - Budget for Fractional Post Cash Grant (FPCG), 2019/20

Item	Details	Time Scale	Budget	Evaluation Criteria	People Responsible
	To employ instructors for interested enhancement classes such as Language Classes, Mathematics Classes and Liberal Studies workshops		\$50,000 × 4 classes = \$200,000	Teacher Questionnaires – over 70% of teaching staff agreed relevant strategies have: - enhanced capacity of teachers to concentrate on curriculum development and enhancement of learning and teaching - raised students' interest, and the learning needs of students had been taken care of in the above learning activities	Panel Heads of Core Subjects